KEY PERFORMANCE INDICATORS

Indicator	2019	2020	2021	2022	2023	Change 2023/2022 (%)
Financial indicators ¹						
Revenue (RUB mln)	51,003.7	49,369.6	57,669.7	63,738.9	74,557.5	+17.0
Self-cost ²	43,936.1	46,975.3	50,054.5	53,153.7	62,117.5	+16.9
Net profit (loss) (RUB mln)	2,503.7	-1,501.3	1,711.8	5,244.5	6,166.5	+17.6
Loans and borrowings at the end of the year (RUB mln)	23,085.5	23,436.8	20,870.5	20,921.8	20,188.8	-3.5
Return on equity (%)	6.72	-3.86	4.36	12.20	12.40	+0.2 p.p.
Return on assets (%)	4.63	-1.80	2.10	5.78	5.81	+0.03 p.p.
Amount of dividends declared in the reporting year based on the results of the previous year (RUB mln)	143.6	636.9	0	932.2	2,710.0	+2.9x
Operating indicators						
Delivery to the Company's grid (mln kWh)	22,850.7	23,008.0	25,221.7	26,062.3	26,860.4	+3.1
Volume of electricity transmission services rendered (mln kWh)	18,874.2	19,108.1	21,004.5	21,947.8	22,624.4	+3.1
Electricity losses (mln kWh)	2,426.4	2,310.8	2,502.1	2,479.5	2,548.4	+2.8
Connected consumer capacity (MW)	797	650	788	795	845	+6.3
Total length of overhead and cable power lines (by circuit) (km)	91,645.93	92,226.11	93,067.0	93,597.1	94,517.6	+1.0
Installed capacity of substations with voltage 35–220 kV (MVA)	10,514.97	11,471.07	11,561.03	11,826.4	12,080.3	+2.1
Installed capacity of 10–6/0.4 kV substations in the distribution grid (MBA)	4,981.68	5,073.26	5,640.37	5,978.038	6,307.5	+5.5
System average interruption duration index, per point of delivery (\mathbf{I}_{SAID}), hour	1.0887	0.8870	4.0939	2.8424	3.3403	+17.5
System average interruption frequency index, per point of delivery $(\mathbf{I}_{\text{\tiny SAIP}})$, interruptions	0.4675	0.4592	1.2873	1.2195	1.3099	+7.4

Indicator	2019	2020	2021	2022	2023	Change 2023/2022 (%)
Number of disturbances (emergencies) in the 110 kV and above power grid	348	403	391	309	365	+18.1
Sustainable Development						
Ratio of employees who received off-the-job training to average headcount (%)	106	92	96	144	118	- 26.0 p.p.
Average number of hours of training per worker (academic hour)	56	64	66	65	70	+7.6
Specific occupational health and safety costs per employee (RUB '000)	31.08	40.40	48.93	41.42	48.3	+16.6
Voluntary medical and accident insurance coverage of employees (% of average headcount)	100	100	100	100	100	unchanged
Amount of decommissioning of used trichlorodiphenyl-containing condensers (under the obligations of the Stockholm Convention on Persistent Organic Pollutants), pcs.	1,187	0	1,343	731	932	+27.5
Provision of power grid facilities with bird diverters, pcs.	2,304	4,978	4,217	2,977	2,350	-21.1
Development of regions of presence						
Capital investment utilisation (RUB mln)	6,769	4,658	5,871	11,469	12,579	+9.7
Number of co-operation agreements with relevant universities and colleges in the region of the Company's presence	29	30	62	40	55	+37.5
Number of students who completed internships at the Company's facilities	813	701	468	741	807	+8.9
Volume of tax deductions to federal, regional and local budgets (RUB mln)	4,236.1	3,990.1	5,400.5	6,841.6	7,463.1	+9.1

22 23

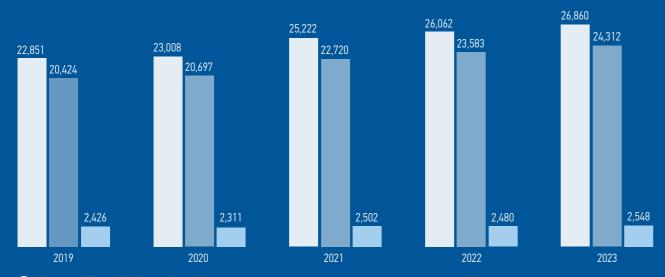
¹ The following data were used to calculate the indicators:

for 2019 — Balance Sheet for 2020 ("As at 31 December 2019" column), Profit and Loss Statement for January — December 2020 ("In 2019" column); for 2020 — Balance Sheet for 2021 ("As at 31 December 2020" column), Profit and Loss Statement for January — December 2020 ("In 2020" column); for 2021 — Balance Sheet for 2022 ("As at 31 December 2021" column), Profit and Loss Statement for January — December 2021 ("In 2021" column); for 2022 — Balance Sheet for 2023 ("As at 31 December 2022" column), Profit and Loss Statement for January — December 2022 ("In 2022" column); for 2023 — Balance Sheet for 2023 ("As at 31 December 2023" column), Profit and Loss Statement for January — December 2023 ("In 2023" column).

² Including administrative costs.

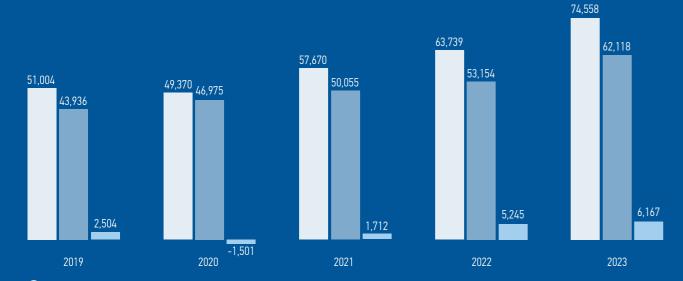
KEY PERFORMANCE **INDICATORS**

Electricity delivered to / from Rosseti Kuban's grid and electricity transmission losses (mln kWh)



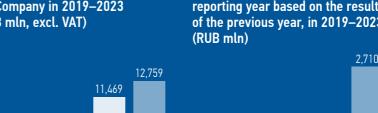
- Electricity delivered to the grid
- Delivery from the grid to consumers and related TGOs
- Electricity losses

Changes in Rosseti Kuban's key economic indicators (RUB mln)

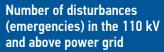


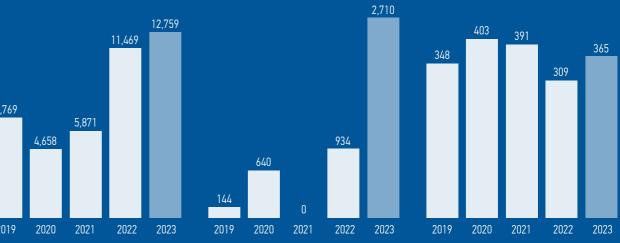
- Cost of production, including administrative expenses
- Net profit (loss)

Capital investments assimilated by the Company in 2019-2023 (RUB mln, excl. VAT)









845_{MW} volume of connected capacity (+6% vs. 2022)

